

Project Management Tools And Trade Offs

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Good project management software will calculate it for you. PERT Chart. The Program Evaluation and Review Technique (PERT) was the precursor to modern project management. A PERT chart is an Activity-on-Arrow diagram of the project tasks. Today, network diagrams are used to communicate project tasks to stakeholders. Network diagrams are usually Activity-on-Node which is more intuitive, but can be Activity-on-Arrow as well.

Project Management Tools of the Trade

This book presents the fundamental concepts of project management in a concise fashion with an emphasis on the difficult tradeoffs that must be made by project managers. The authors describe the basic analytical tools and project management methodologies and show how to apply these tools and methodologies to realistic problems. ? Offers a unique balance of theory and practice, with emphasis ...

Project Management: Tools and Trade-offs - T. Klastorin ...

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Gantt Charts and Critical Path Analysis Flow Diagrams: two commonly used tools for detailed project management planning, enabling scheduling, costing and budgeting and other financials and reporting. Critical Path Analysis will show you the order in which tasks must be performed and the relative importance of tasks.

A combination of art and skill that results in the balancing of project objectives against restraints of time, budget, and quality, effective project management requires skill and experience as well as many tools and techniques. Project Management Tools and Techniques: A Practical Guide describes these tools and techniques and how to use them, giving students the strong foundation they need to develop the skills and experience needed for a successful career in project management. The first five sections discuss a typical project life cycle, and beginning with an introduction to project management in terms of the role it plays in the organization and how a business case drives the process. From this starting point, the various planning and control-oriented techniques described evolve this process through the life cycle from scope development to completion. The final section closes the discussion with a group of more contemporary topics labeled "advanced." These are essential tools that need to be in wide use but are still evolving in practice. Most of the chapters supply sample questions and exercises to help with a review of the material. Each of the authors has extensive real-world experience in her or his respective professional areas with a combined experience of about 100 years. They have selected topics based on their valuation of the tool and its project management value. They present the material in such a way that the concepts can be applied to any project. Once this material is mastered, students will have a good overview regarding the basic planning and control actions required by a project manager. Also, this book will make a great reference guide that can be used by project managers and team members for years to come.

In contemporary computing environments, project managers have been supplied with tools to assist in their project management tasks. This paper reports the results of a nationwide survey of 1,000 randomly selected members of the Project Management Institute. The results include the identification of tools used, level of use, types of uses, satisfaction with the tools employed, level of training received, and adequacy of the tool's use. The respondents not only listed traditional project management tools, but also several nontraditional tools. In general, project managers seem to be satisfied with the tools available.

The topic of project management is truly an evolution of art seeking science. This activity involves balancing project objectives against the constraints of time, budget, and quality. Achieving this balance requires skill, experience, along with the use of many tools, and techniques which are the focus of this book. This new edition provides updated content to incorporate examples from Microsoft Project 2016 and material from the Project Management Body of Knowledge (PMBOK® Guide), sixth edition. The chapter structure includes step-by-step instructions regarding the basic mechanics and various software tools that can be used to assist in the processes. To reinforce the textbook's learning objectives, extra material is provided on the textbook website. This includes mechanical tool examples and lab assignments representative of the chapter topics. An external video tutorial library is available to help with various mechanics related to Microsoft Project mechanics. An instructor manual is available for qualifying adoptions for classroom use. Features Illustrates the use of Microsoft Project throughout the project life cycle Offers templates as productivity enhancement tools Includes supplemental material for students and instructors Provides assignments for hands-on experience Follows the PMI PMBOK® Guide model structure that will support a better understanding of the model and help prepare students for PMP and CAPM certification Illustrates both traditional and contemporary management techniques

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Follow three project managers as they apply the 44 best project practices in different organizations. See how they adapt them to each organization and projects of differing sizes and scales. Chris Pimbock is a new project manager who works for a small rapidly growing startup. Their continuing growth, however, is slowed by customer service problems. Staff and resources are severely limited. Chris has to design a project to fix the problem without busting the budget. He needs to work with marketing people who are nearly hysterical over losing clients because of the customer service problems. They need better systems, more efficient facilities and streamlined operations. Projects are fairly new to the company and the sponsors, affected managers and the professional staff don't know the role they should play. Management also has a problem in setting priorities and sticking to them. Terrie Evans has her PMP and 5 years of experience in a medium-sized Midwest public corporation. Her company is also suffering from customer service problems that are causing customers to leave for smaller more agile competitors. Marketing blames Operations and fingers are pointed in many other directions so blame avoidance is a major issue. There is also significant money involved. Terri is already getting project change requests to add items cut from last year's budget plus other "goodies". Additionally, everyone's favorite vendors are wrestling for advantage in the upcoming competitive bidding. If that wasn't enough, Terrie also has problems building her team. Departments are hedging on committing to lend resources to the project. Worse many of the team members see themselves as representing the interests of their "home" departments rather than doing actual project work. Preston McCarthy is a senior project manager (engagement manager) for an international consulting firm. He's managing a strategic project to improve customer service for a client's global operations. His team is composed of technical experts from Preston's firm and the client's employees. The latter are drawn from 5 countries, speak 3 different languages and have starkly different cultures. The client has twice tried to solve their customer service problems with solely internal teams. Both efforts failed miserably without fixing the problems. The top client executive will be retiring in a year and the VP's have already begun competing for the position. Everyone views customer service improvement project as either a prize or a target.

Get connected and improve outcomes with a more modern approach to project management Project Management 2.0 tackles the new emerging approach and toolset for practicing project management in a virtual world. Author Harold Kerzner is recognized as the thought leader in project management, and in this book, he shows how PM 2.0 offers better outcomes with a focus on new tools, better governance, improved collaboration, and more meaningful reporting using KPIs, metrics, and dashboards. This full color guide explores the impact PM 2.0 changes are having on organizations around the world, and provides a detailed comparison with PM 1.0 to help practitioners adopt new techniques and tools to use within their existing project management approach. At its core, PM 2.0 recognizes that a new generation of workers grew up in a Web 2.0 world of web-based project management tools that allow virtual or distributed teams to work together much more closely than in the past. Advances in technology and information flow have shown that traditional project management techniques are ineffective for many of today's projects. This book offers an alternative with PM 2.0, an updated approach that aligns more closely with the modern workflow. Discover the new project management tools that are changing the workflow Learn how to improve collaboration with stakeholders Explore new ideas and processes for better project governance Achieve more meaningful information reporting with traditional tools Project management is an integral component of successful business operations. With today's technology, teams are no longer limited by distance or time zones - so why are they being managed with approaches that are? This book provides a framework more relevant to the way people work today. For the project manager looking to increase efficiency and improve outcomes, Project Management 2.0 provides the information and tools that can make it happen.

This book offers a new framework that facilitates the development of more intelligent systems and methods for data analysis and international information sharing, such as the use of satellite imaging and geospatial data to predict changes in weather conditions and shifts in water levels, and to assess the extent of the forest cover remaining on Earth that is visible from space. It brings together the many aspects of science and technology, as well as formula and analytical approaches required for more informed decision-making. It also highlights the vital importance of understanding the technological, economic and social dimensions of environmental projects that have short-term results and long-term impacts. It is unique in that it clearly distinguishes between environmental project management (EnvPM) and green project management (GreenPM), and presents an amalgamation of environmental management and project management concepts, using geospatial methods to form an EnvPM concept. The book sets a benchmark for the professionalism with which environmental projects should be planned, executed, monitored, assessed and delivered. While primarily intended for professionals responsible for the management of environmental projects or interested in improving the overall efficiency of such projects, it is also a useful handbook for managers in the private, public and non-for-profit sectors. It is a valuable resource for students at both undergraduate and master's levels and an indispensable guide for anyone wanting to develop their skills in modern project management, environmental management and geospatial techniques. ``We are the first generation to feel the impact of climate change, and the last generation that can do something about it.'' US President Obama's address to the United Nations on Climate Change and Global warming (2015) hison: This book provides an in-depth, well-researched and science-based approach to applying key project-management and spatial tools and practices in environmental projects. An important read for leaders considering projects that balance social-economic growth against minimising its ill-effects on Planet Earth. - Todd Hutchison, Global Chairman of Peopleistic group.

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"This book describes and illustrates practices, procedures, methods, and tools for IT project management that address project success for modern times"--Provided by publisher.

Due to the increasing importance of product differentiation and collapsing product life cycles, a growing number of value-adding activities in the industry and service sector are organized in projects. Projects come in many forms, often taking considerable time and consuming a large amount of resources. The management and scheduling of projects represents a challenging task and project performance may have a considerable impact on an organization's competitiveness. This handbook presents state-of-the-art approaches to project management and scheduling. More than sixty contributions written by leading experts in the field provide an authoritative survey of recent developments. The book serves as a comprehensive reference, both, for researchers and project management professionals. The handbook consists of two volumes. Volume 1 is devoted to single-modal and multi-modal project scheduling. Volume 2 presents multi-project problems, project scheduling under uncertainty and vagueness, managerial approaches and a separate part on applications, case studies and information systems.

When Fortune Magazine estimated that 70% of all strategies fail, it also noted that most of these strategies were basically sound, but could not be executed. The central premise of Strategic Project Management Made Simple is that most projects and strategies never get off the ground because of adhoc, haphazard, and obsolete methods used to turn their ideas into coherent and actionable plans. Strategic Project Management Made Simple is the first book to couple a step-by-step process with an interactive thinking tool that takes a strategic approach to designing projects and action initiatives. Strategic Project Management Made Simple builds a solid platform upon four critical questions that are vital for teams to intelligently answer in order to create their own strong, strategic foundation. These questions are: 1. What are we trying to accomplish and why? 2. How will we measure success? 3. What other conditions must exist? 4. How do we get there? This fresh approach begins with clearly understanding the what and why of a project - comprehending the bigger picture goals that are often given only lip service or cursory reviews. The second and third questions clarify success measures and identify the risky assumptions that can later cause pain if not spotted early. The how questions - what are the activities, budgets, and schedules - comes last in our four-question system. By contrast, most project approaches prematurely concentrate on the how without first adequately addressing the three other questions. These four questions guide readers into fleshing out a simple, yet sophisticated, mental workbench called "the Logical Framework" - a Systems Thinking paradigm that lays out one's own project strategy in an easily accessible, interactive 4x4 matrix. The inclusion of memorable features and concepts (four critical questions, LogFrame matrix, If-then thinking, and Implementation Equation) make this book unique.

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