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There are many books on the market that discuss the Toyota Production System but few that insightfully analyze its marketing strategy. Authored by former Toyota marketing executives, this is the first book of its kind to detail how Toyota's thinking habits go beyond the shop floor and influence and guide Toyota's marketing function. Toyota has expanded from a venture enterprise to one of the biggest global enterprises because of its innovative mindset (Toyota thinking habits) using Breakthrough Thinking, which supports a new philosophical approach to problem solving, turning 180 degrees away from

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morality based on Good and Evil, but by broad aesthetic concepts based on Pure and Impure. What they include as 'impure' will surprise many readers.

This book is an edited selection of the papers presented at the International Workshop on VLSI for Artifidal Intelligence and Neural Networks which was held at the University of Oxford in September 1990. Our thanks go to all the contributors and especially to the programme committee for all their hard work. Thanks are also due to the ACM-SIGARCH, the IEEE Computer Society, and

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the IEE for publicizing the event and to the University of Oxford and SUNY-Binghamton for their active support. We are particularly grateful to Anna Morris, Maureen Doherty and Laura Duffy for coping with the administrative problems. Jose Delgado-Frias Will Moore April 1991 vii PROLOGUE Artificial intelligence and neural network algorithms/computing have increased in complexity as well as in the number of applications. This in tum has posed a tremendous need for a larger computational power than can be provided by conventional scalar processors which are oriented towards

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