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One of the most influential political science works written in the post World War II era, the original edition of *Essence of Decision* is a unique and fascinating examination of the pivotal event of the cold Cold War. Not simply revised, but completely re-written, the Second Edition of this classic text is a fresh reinterpretation of the theories and events surrounding the Cuban Missile Crisis, incorporating all new information from the Kennedy tapes and recently declassified Soviet files.

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Essence of Decision: Explaining the Cuban Missile Crisis is an analysis by political scientist Graham T. Allison, of the 1962 Cuban Missile Crisis. Allison used the crisis as a case study for future studies into governmental decision-making. The book became the founding study of the John F. Kennedy School of Government, and in doing so revolutionized the field of international relations. Allison originally published the book in 1971. In 1999, because of new materials available, he rewrote the bo

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Essence of Decision is both a vivid account of a crucial international event and a breakthrough in the application of organizational and political theory to events. Professor Allison analyzes the Cuban missile crisis in terms of three alternative frames of reference. By examining it first through one set of conceptual lenses, then through a second, and finally through a third, he explores some of the fundamental yet often unrecognized choices among the categories and assumptions that channel ...

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Allison and Zelikow, in *Essence of Decision*, explain the Cuban missile crisis through three different lenses, that is, The Rational Actor Paradigm, Organizational Behavior Paradigm and Governmental Politics Paradigm, each of which is based on a different set of assumptions, each of which has a distinct bundle of organizing concepts and, each of which brings different general/specific propositions for the issue under question.

~~Essence Of Decision Explaining The Cuban Missile Crisis ...~~

Essence of Decision: Explaining the Cuban Missile Crisis", by Graham Allison and Philip Zelikow examines the momentous Cuban Missile Crisis, which was one of the most successful acts of diplomacy during the Cold War. Allison and Zelikow explore through three different 'conceptual lenses' accommodating the reader to look further into common methods of foreign policy analysis.

~~Essence Of Decision - StuDocu~~

This chapter comments on Graham Allison's 1971 book, *Essence of Decision: Explaining the Cuban Missile Crisis*, a classic that occupies an important place in disciplines ranging from political science

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and public administration to international relations and business studies. Allison offers a critical analysis of governmental decision-making during the Cuban missile crisis, one of the most challenging crises of the Cold War, through three conceptual lenses: rational actor, organizational ...

~~Graham T. Allison, The Essence of Decision: Explaining the ...~~

Essence of Decision • Title comes from a JFK speech: "The essence of ultimate decision remains impenetrable to the observer - often, indeed, to the decider himself. " • Allison takes up this challenge. • Allison adopts a case study approach with a broad (claimed) domain of applicability • This original case is the Cuban Missile Crisis

~~The Essence of Decision~~

Graham and Zelikow's *Essence of Decision: Explaining the Cuban Missile Crisis* helps us understand US's decision-making throughout the thirteen days by allowing us to look through three distinctive conceptual models. The three models shown throughout the book can be used to help understand policies at any level, from domestic to foreign.

~~Essence Of Decision: Explaining The Cuban Missile Crisis~~

Essence of Decision: Explaining the Cuban Missile Crisis is an analysis, by political scientist Graham T. Allison, of the Cuban Missile Crisis. Allison used the crisis as a case study for future studies into governmental decision-making.

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Essence of Decision was written in 1971 and attempted to formulate a theory of international political decision-making using public policy decision-making theory. In general, this is a great idea. However, Allison uses the wrong case study to support it. The Cuban Missile Crisis is not an example of bureaucratic decision-making.

~~Essence of Decision: Explaining the Cuban Missile Crisis ...~~

Reading "Essence of Decision" resonates with Kurosawa, or maybe Stoppard. We have a central story - one of the great non-events in human history, the moment when the Soviet Union and the United States "came eyeball to eyeball" (as Dean Rusk is said to have said) before someone blinked.

~~Amazon.com: Customer reviews: Essence of Decision ...~~

Essence of Decision Second Edition, is a vivid look at decision-making under pressure and is the only single volume work that attempts to answer the enduring question: how should citizens understand the actions of their government?

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David F. Long; Essence of Decision: Explaining the Cuban Missile Crisis. By Graham T. Allison. (Boston: Little, Brown, 1971. xii + 338 pp. Table, notes, and ind

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